#### SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 10-Q

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended April 30, 1994

[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from  $\_$  to  $\_$  Commission File Number 0-6074

Nordstrom, Inc.

(Exact name of Registrant as specified in its charter)

Washington

(State or other jurisdiction of

91-0515058

(IRS Employer Identification No.)

incorporation or organization)

1501 Fifth Avenue, Seattle, Washington 98101

(Address of principal executive offices) (Zip code)

Registrant's telephone number, including area code: (206) 628-2111

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES X NO

Common stock outstanding as of May 31, 1994: 82,107,884 shares of common stock.

#### NORDSTROM, INC. AND SUBSIDIARIES

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## NORDSTROM, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS (dollars in thousands except per share amounts) (unaudited)

	Three Months Ended April 30,	
		1993
Net sales	\$762 <b>,</b> 062	\$695 <b>,</b> 559
Costs and expenses: Cost of sales and related buying and occupancy costs Selling, general and administrative Interest, net Service charge income and other, net Total costs and expenses	214,864 7,942 (23,652)	482,588 208,199 9,870 (23,493)  677,164
Earnings before income taxes Income taxes	•	18,395 7,100
Net earnings	\$ 31,973	•
Net earnings per average share of common stock	\$ .39	\$ .14
Cash dividends paid per share of common stock outstanding	\$ .085	\$ .085

These statements should be read in conjunction with the Notes to Consolidated Financial Statements contained herein and in the Nordstrom 1993 Annual Report to Shareholders.

## NORDSTROM, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (dollars in thousands) (unaudited)

	April 30, 1994	January 31, 1994	April 30, 1993
ASSETS Current Assets: Cash and cash equivalents Accounts receivable, net Merchandise inventories Prepaid income taxes and other	\$ 101,654 530,673 621,962 52,007	586,441 585,602 51,649	624,170 50,431
Total current assets Property, buildings and equipment, net Other assets	1,306,296 862,073 20,810	1,314,914 845,596 16,971	815,721 11,330
	\$2,189,179 =======	\$2,177,481 ========	\$2,091,498
LIABILITIES AND SHAREHOLDERS' EQUITOUTENT Liabilities: Notes payable Accounts payable Accrued salaries, wages and taxes Accrued expenses Accrued income taxes Current portion of long-term debt  Total current liabilities Long-term debt	\$ 52,146 279,550 120,470 34,512 22,042 112,164 	264,055 156,947 35,994 27,988 102,164 	265,680  118,760 31,249 10,048  16,316 544,895
Deferred income taxes and other Shareholders' equity: Common stock, without par value: 250,000,000 shares authorized; 82,099,115, 82,059,128 and 81,984,171 shares issued and outstanding Retained earnings	49,326 158,660 1,034,127	157,374 1,009,130	49,624 155,639 900,918
Total shareholders' equity	1,192,787	1,166,504	1,056,557
	\$2,189,179 ======	\$2,177,481 =======	\$2,091,498 =======

These statements should be read in conjunction with the Notes to Consolidated Financial Statements contained herein and in the Nordstrom 1993 Annual Report to Shareholders.

## NORDSTROM, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (dollars in thousands) (unaudited)

	Three Months Ended April 30,	
	1994	1993
OPERATING ACTIVITIES: Net earnings Adjustments to reconcile net earnings	\$ 31,973	
to net cash provided by operating activities:  Depreciation and amortization Change in:	·	24,462
Accounts receivable, net Merchandise inventories Prepaid income taxes and other Accounts payable Accrued salaries, wages and taxes		(87,431) 340 45,504 (39,268)
Accrued expenses Income tax liabilities and other	(1,482) (3,702)	
Net cash provided by operating activities	49 <b>,</b> 719	11,084
<pre>INVESTING ACTIVITIES:   Additions to property, buildings   and equipment, net   Other</pre>	(41,209) (3,969)	(15,911) (2,276)
Net cash used in investing activities	(45,178)	(18,187)
FINANCING ACTIVITIES: Increase in notes payable Proceeds from issuance of common stock Principal payments on long-term debt Cash dividends paid	1,286	64,523 200 (25,207) (6,969)
Net cash provided by financing activities		32,547
Net increase in cash and cash equivalents		25,444
Cash and cash equivalents at beginning of period	91,222	29 <b>,</b> 136
Cash and cash equivalents at end of period	\$101,654 ======	

These statements should be read in conjunction with the Notes to Consolidated Financial Statements contained herein and in the Nordstrom 1993 Annual Report to Shareholders.

# NORDSTROM, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE MONTHS ENDED APRIL 30, 1994 AND 1993 (dollars in thousands) (unaudited)

#### Note 1:

The consolidated balance sheets of Nordstrom, Inc. and subsidiaries as of April 30, 1994 and 1993, and the related consolidated statements of earnings and cash flows for the periods then ended, have been prepared from the accounts without audit.

The consolidated financial information is applicable to interim periods and is not necessarily indicative of the results to be expected for the year ending January 31, 1995.

It is not considered necessary to include detailed footnote information as of April 30, 1994 and 1993. The financial information should be read in conjunction with the Notes to Consolidated Financial Statements contained in the Nordstrom 1993 Annual Report to Shareholders.

In the opinion of management, the consolidated financial information includes all adjustments (consisting only of normal recurring adjustments) necessary to present fairly the financial position of Nordstrom, Inc. and subsidiaries as of April 30, 1994 and 1993, and the results of their operations and cash flows for the periods then ended, in accordance with generally accepted accounting principles applied on a consistent basis.

#### Note 2: The components of net interest are as follows:

Three Months Ended April 30,	1994	1993
Interest expense	\$9 <b>,</b> 647	\$10,349
Interest income	(719)	(306)
Capitalized interest	(986)	(173)
Interest, net	\$7 <b>,</b> 942	\$ 9,870
	======	======

Note 3: The summarized combined results of operations of Nordstrom Credit, Inc. and Nordstrom National Credit Bank are as follows:

Three Months Ended April 30,	1994	1993
Service charge and		
merchant fee income	\$24,742	\$24,012
Earnings before income taxes	10,285	8,639
Net earnings	6 <b>,</b> 585	5 <b>,</b> 564

### NORDSTROM, INC. AND SUBSIDIARIES MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with the Management Discussion and Analysis section of the Nordstrom 1993 Annual Report to Shareholders.

#### Results of Operations:

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During the first quarter of 1994, sales increased 9.6% when compared with the same quarter of 1993. Sales for comparable stores increased 6.9% during the quarter, with the remainder of the increase coming from new units. The increase in comparable store sales was the highest increase since 1989 and reflects improving trends in all areas of the Company's operations. The Company, however, remains cautious with respect to sales predictions for the remainder of the year.

Cost of sales and related buying and occupancy costs decreased as a percentage of sales for the quarter due primarily to improved merchandise margins. Buying and occupancy costs also decreased compared to the same quarter last year.

Selling, general and administrative expenses decreased as a percentage of sales when compared with the same quarter last year. The Company continued its efforts to reduce the rate of growth in operating expenses, and as a result, noted improvement in most expense categories. Specific areas which decreased significantly included employee benefits, selling costs, sales promotion and bad debts.

Net interest expense decreased as a percentage of sales for the quarter due to lower levels of debt outstanding during the quarter.

Income taxes as a percentage of earnings before income taxes increased when compared to the same quarter of 1993 due to the effects of the Omnibus Budget Reconciliation Tax Act, which was signed into law on August 10, 1993.

#### Financial Condition:

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The Company's working capital at April 30, 1994 decreased compared to the prior year primarily due to an increase in current maturities of long-term debt.

The Company's financial condition remains strong and the Company has continued to fund its working capital needs internally. However, with its increased spending on expansion and the maturity of over \$100 million in long-term debt, it is likely that the Company will require some external capital later this year.

### NORDSTROM, INC. AND SUBSIDIARIES MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (continued)

#### Financial Condition (continued):

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In May 1994, Nordstrom National Credit Bank commenced its VISA card program, which is also expected to increase the external financing needs of the Company.

During the quarter, the Company opened a full-line store in Annapolis Mall, Annapolis, Maryland, and a clearance store in Schaumburg, Illinois. Construction is progressing as planned on new stores scheduled to open later this year and in 1995.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

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The Company is not involved in any material pending legal proceedings, other than routine litigation in the ordinary course of business.

Item 6. Exhibits and Reports on Form 8-K

No reports on Form 8-K were filed during the quarter for which this report is filed.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NORDSTROM, INC. (Registrant)

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John A. Goesling, Executive Vice President and Treasurer (Principal Financial and Accounting Officer)

Date: June 3, 1994

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