SEC Form 4
FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

OMB APPROVAL								
OMB Number:	3235-0287							
Estimated average burden								

0.5

11. Nature of Indirect Beneficial

Ownership

(Instr. 4)

hours per response:

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b)

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person [*] Redwine Farrell B.				uer Name and Tickel RDSTROM IN					ationship of Reportin k all applicable) Director Officer (give title	orting Person(s) to Issuer 10% Owner itle Other (spec			
(Last) C/O NORDS 1617 SIXTH 2	· · · · · · · · · · · · · · · · · · ·	(Middle)		3. Date of Earliest Transaction (Month/Day/Year) 03/06/2023						below) Chief Human F	below)	
(Street) SEATTLE (City)	WA (State)	98101 (Zip)	4. If A	4. If Amendment, Date of Original Filed (Month/Day/Year)					6. Indir Line) X				
		Table I - Nor	n-Derivative	Securities Acq	uired,	Dis	posed of, o	or Ben	eficially	Owned			
Date		2. Transaction Date (Month/Day/Year	Execution Date,		action (Instr.				5. Amount of Securities Beneficially Owned Following	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership		
				Code	v	Amount	(A) or (D)	Price	Reported Transaction(s) (Instr. 3 and 4)		(Instr. 4)		
		Table II -	Derivative S	ecurities Acqui	ired, C	Dispo	osed of, or	Benef	icially O	wned			

(e.g., puts, calls, warrants, options, convertible securities) 3. Transaction 3A. Deemed 5. Number 6. Date Exercisable and 7. Title and Amount 8. Price of Derivative 9. Number of 10. 4. Transaction Code (Instr. 8) of Securities Underlying Derivative Security Execution Date Expiration Date (Month/Day/Year) Conversion Date derivative Ownership or Exercise Price of (Month/Day/Year Derivative Securities Form: Direct (D) Security (Instr. 5) (Month/Dav/Year) Beneficially Securities Acquired (A) or Disposed Derivative (Instr. 3 and 4) Owned or Indirect Security Following Reported (I) (Instr. 4) of (D) (Instr. 3, 4 and 5) Transaction(s) (Instr. 4)

			Code	v	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
Performance Share Units	(1)(2)	03/06/2023	Α		31,500		03/10/2026	03/10/2026	Common Stock	31,500	\$ <mark>0</mark>	31,500	D	
Employee Stock Option (right to buy) ⁽³⁾	\$19.63	03/06/2023	A		0 ⁽⁴⁾		03/10/2026	03/06/2033	Common Stock	0.0 ⁽⁴⁾	\$19.63	0 ⁽⁴⁾	D	

Explanation of Responses:

1. Each Performance Share Unit (PSU) represents a contingent right to receive 1 share of the Company's common stock. The PSUs may be earned over a 3-year period from FY 2023 through FY 2025, depending on the achievement of certain metrics. The number of PSUs awarded is a function of base pay, a PSU LTI percentage and the fair value of a PSU. The fair value of a PSU is calculated as the stock price as of the effective date less the present value of Company stock dividends over the vesting period. This calculation requires the input of certain assumptions, including the risk-free interest rate and the expected Company stock dividends. The formula for determining the number of PSUs granted is: number of PSUs = (base pay x PSU LTI%) / PSU fair value. The percentage of PSUs granted that will actually be earned at the end of the three-year period is based upon the Company's cumulative sales and earnings before interest and tax ("EBIT") margin results over the same period.

2 The minimum percentage of PSUs that can be earned at the end of the three year performance cycle is 75% and the maximum is 150%

3. Granted under the issuer's 2019 Equity Incentive Plan, exercisable 50% on March 10, 2026 and 50% on March 10, 2027.

4. The number of options granted is not known at this time. The number is calculated as a function of certain assumptions, including risk-free interest rate, volatility, expected dividend yield, and expected life. The formula for determining the number of options granted is: (base pay x Option LTI%)/option fair value. This Form 4 will be amended to report the number of options granted when that number has been calculated.

Remarks:

1. Title of

Derivative

Security (Instr. 3)

/s/ Brian DeFoe, Attorney-in-	03/08
Fact for Farrell B. Redwine	05/08

** Signature of Reporting Person Date

/2023

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

 * If the form is filed by more than one reporting person, see Instruction 4 (b)(v)

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.